## **T20 Policy Brief**



Task Force 02

SUSTAINABLE CLIMATE ACTION AND INCLUSIVE JUST ENERGY TRANSITIONS

# Empowering Sociobioeconomic Stewardship: Integrating Local Cooperatives into Global Value Chains for Inclusive Development

John James Loomis, Postdoctoral Research Fellow, FGV EAESP (Brazil)

Marc Eric Barda Picavet, Postdoctoral Research Fellow, QUT (Australia)

Jose Antonio Puppim de Oliveira, Professor, FGV EAESP and FGV EBAPE (Brazil)

Khalid Nadvi, Professor, UoM GDI (United Kingdom)

Luciana Marques Vieira, Professor, FGV EAESP (Brazil)

Aarti Krishnan, Lecturer, UoM AMBS (United Kingdom)



**TF02** 



### Abstract

The sociobioeconomic framework can be understood as systems that sustainably use, protect, and enhance biologically derived products and processes from ecosystems and cultures in order to promote sustainable development, resilience, inclusivity, biodiversity conservation, and community empowerment. Global value chains (GVCs) present a promising avenue for the integration of various stakeholders, including smallholder farmers, indigenous communities, and local cooperatives, into the global market landscape, but how this impacts traditional cultures and values is less clear. Examining case studies from the Brazilian Amazon underscores the potential of local cooperatives linked to GVCs as agents of sociobioeconomic stewardship. These cooperatives can advance sustainable practices, conservation efforts, responsible natural resource management, knowledge exchange, and community involvement. They can harness traditional knowledge, indigenous practices, and local innovations to develop sustainable solutions. However, integrating into GVCs poses significant challenges for these cooperatives, due to the power asymmetries, which create unequal bargaining conditions, limited access to market information, financial constraints, and skill shortages. Addressing these obstacles necessitates a coordinated governance approach, with lead firms, public actors (e.g. G20, States, municipalities) and civil society, working together to develop interventions that empower local cooperatives to engage in meaningful negotiations with lead firms in GVCs. To this end the GVC interventions should strive to promote inclusive growth, mitigate regional inequalities, foster open innovation, and stimulate private sector investment for long term sociobioeconomic sustainability. Two policy scenarios are developed, the first discusses the impact of financial support mechanisms, while the second discusses the need to incorporate this with a supportive



legal framework, capacity-building initiatives, facilitation of market access, and inclusive governance structures. By supporting the comprehensive policy intervention and principles, the G20 can support its Bioeconomy Initiative and Brazil's presidency goals of inclusive growth, sustainable development, trade and investment, innovation, and food security.



### **Diagnosis of the Issue**

Conventional conservation methods often fall short in large areas like the Amazon due to high costs and inefficacy. The sociobioeconomy concept offers a promising alternative, emphasizing sustainable forest and river management to support indigenous and local communities, thus enhancing social and economic value through biodiversity preservation and diversified production (Garrett et al. 2023). Current economic systems frequently neglect those crucial to conservation, underscoring the need to fortify sociobioeconomies for fair development.

Brazil's G20 presidency aims to tackle hunger, poverty, and sustainable development, while also highlighting the G20 Bioeconomy Initiative's role. Integrating sociobioeconomic principles into G20 debates could foster more inclusive and sustainable economic growth. However, supporting sociobioeconomies through GVCs requires holistic governance to address environmental degradation and poor working conditions.

Community action, particularly via cooperatives, plays a vital role in meeting the Sustainable Development Goals in the Brazilian Amazon (Campos-Silva and Peres 2016). Community-based organizations are pivotal in deploying sociobioeconomic initiatives, prompting businesses to collaborate with them to improve interactions and reduce risks (Puppim de Oliveira et al. 2022). Fieldwork in regions like Middle Juruá and Lower Tapajós River Region show how community-led projects based on sociobioeconomic principles can lead to environmental conservation and socio-economic development through co-managed fisheries and sustainable forest product extraction linked to GVCs (figure 1).





FIGURE 1: Location of the municipalities of Carauari (State of Amazonas) in the Medium Juruá River region and Santarém (State of Pará) in the Lower Tapajós River region, both within the Brazilian Amazon Forest (Source: Google Maps).

The sociobioeconomic GVCs in the Middle Juruá and Lower Tapajós River regions involve cooperatives employing traditional knowledge and circular economy concepts that offer nature-based solutions for equitable sustainable development (Campos-Silva and Peres 2016; USAID PCAB 2022). In both regions, approximately 400 families participate in a forest seed collection initiative, harvesting 36 tons of seeds yearly for cosmetic GVCs, and repurposing 70% of seed waste into locally produced soap. Additionally, around 700 family-run fisheries in the Middle Juruá and another 685 in the Lower Tapajós River region promote Pirarucu fish conservation. In addition to harvesting approximately 100 tons of the fish itself, the fisheries produce 7,500 kg of by-products annually, used for turtle feed and bio-jewelry, enhancing local livelihoods and biodiversity protection (Paes et al. 2021).

Research has identified several barriers faced by these cooperatives in GVC engagement, such as the lack of supportive policies, capacity-building programs, and



financial support mechanisms. Key stakeholders include the Association of Rural Producers, community associations, universities, and NGOs, with minimal government engagement, which complicates community organization. The Brazilian cosmetics industry, particularly in these regions, leverages local biodiversity to support forest communities and conservation, with major companies aiding in producer organization and governance efforts despite challenges from logistical complexities and historical factors (Simões-Coelho et al. 2023; USAID PCAB 2022).



FIGURE 2: a) Andiroba drying station in Lower Tapajós River community. b) Pirarucu fisherman in the Santarém region.



### Recommendations

These findings and policy recommendations stem from the São Paulo Research Foundation (FAPESP) project (2022/12287-1) "Innovation for Creating Sustainable Value: Understanding Global Value Chains in the Amazon," part of the Amazônia+10 initiative. The authors are integral members of this initiative, organizing recommendations along three axes: supportive policy framework, targeted capacity building, and financial mechanisms.

The G20 should make a joint declaration in support of the ideal policy framework, targeted capacity building measures, and financial mechanisms for cooperatives in sociobioeconomy GVCs elaborated in tables 1, 2, and 3 (and discussed further in scenario 2). This would support the activities of the G20's Bioeconomy Initiative in integrating traditional and indigenous knowledge and diffusing best practices across member countries for sustainable use of biodiversity. It would create a level playing field, empower cooperatives to participate meaningfully, and ensure that the benefits of economic activities are shared equitably among all stakeholders (table 1).



### TABLE 1 - Supportive Policy Framework

A supportive public policy framework is essential for harnessing cooperative potential within sociobioeconomy Global Value Chains.

- 1. **Legal rights and incentives:** Establish legal recognition for cooperatives and their territories within the bioeconomy, along with clear regulations. Provide support for local governments to register land titles and offer tax incentives. Facilitate market access through trade agreements and market information dissemination.
- 2. **Democratic cooperative governance:** Promote democratic governance structures to ensure member participation in decision-making processes. Encourage transparency and accountability within cooperatives.
- 3. **Market access and fair trade:** Support fair trade practices and equitable market access for cooperatives. Implement preferential procurement policies, certification schemes, and market development programs.
- 4. **Value addition and product differentiation:** Assist cooperatives in adding value to products and differentiating them in the marketplace. Invest in infrastructure, technology, and skills development.
- 5. **Sustainable and inclusive development:** Prioritize sustainable and inclusive development, ensuring equitable distribution of economic benefits among stakeholders. Develop internationally recognized standards for sustainable production.
- 6. Supporting network of organizations: Develop a network of organizations and individuals that can support sustainable practices.
- 7. Traditional Knowledge: Value traditional knowledge as an important knowledge based for the development of new products and processes.

Source: Adapted from Carbonell et al. 2021; Garrett et al. 2023.

Leveraging existing capabilities and traditional knowledge is crucial for developing sociobioeconomies, aligning with the G20 Bioeconomy Initiative's goal of sustainable biodiversity use. In the Carauari region of the Amazon, communities have long practiced



sustainable management of fisheries and non-timber forest products, building environmental and organizational skills. For example, to prevent overfishing, they monitor and regulate pirarucu fish catches each year. Indigenous knowledge, such as the medicinal uses of andiroba oil, also fosters innovation. These communities' deep-rooted experience in sustainable forest living embodies sociobioeconomy principles, highlighting their local importance and potential to reshape GVCs for sustainable development, fulfilling another G20 Bioeconomy Initiative objective (table 2).

### TABLE 2 - Targeted Capacity Building

Identifying existing capabilities and knowledge in these communities is a crucial initial step in formulating effective capability-building policy for the sociobioeconomy. This involves 3 main steps: community assessment, collaboration and relational capabilities development, and innovation capabilities development.

- 1. Community assessment: Conduct consultations and capability assessments within communities to understand existing practices and knowledge. Document traditional knowledge and successful case studies.
- **2. Collaboration and relational capabilities development:** Foster partnerships between stakeholders to acquire resources and introduce innovative activities. Focus on building collaboration and relational capabilities within organizations interested in sociobioeconomy.
- **3. Innovation capabilities development:** Facilitate knowledge-sharing platforms and incorporate sustainability principles into formal education curricula. Provide technical skills and knowledge necessary for sociobioeconomy activities.

Blended finance mechanisms are critical in enabling communities, cooperatives, and multinational corporations leading GVCs to adopt sustainable practices like community resource management, renewable energy, and sustainable agriculture (Betti et al. 2024).



In developing countries, lowering capital costs is vital to attract private investments, currently, only 14% of green projects receive private funding, versus 80% in developed nations. Financial instruments like foreign exchange guarantees and debt swaps can help stabilize rates and encourage private sector contributions. Green bonds, which fund reforestation and other public-private initiatives, further support the sociobioeconomy by enhancing biodiversity (Garrett et al. 2023). Payment for Ecosystem Services (PES) programs support forest conservation, aligning with global frameworks such as The Taskforce on Nature-related Financial Disclosures. Additionally, microfinance and community finance initiatives bolster grassroots enterprises and small businesses, promoting entrepreneurship and climate resilience with notable successes in Colombia, Bangladesh, and Uganda, integrating traditional and indigenous knowledge.



### TABLE 3 - Financial Support Mechanisms

Innovative financial mechanisms are essential for scaling and building upon solutions provided by supportive policy frameworks and capacity-building initiatives.

- 1. **International cooperation:** Expand grants and subsidies specific to communities and cooperatives through collaboration with international bodies to support research, capacity-building, infrastructure development, and pilot projects with the overall aim of reducing costs of sustainable practices and make them economically competitive.
- 2. **Reducing cost of capital and private investments:** Reduce the cost of capital and encourage private investments in developing countries by offering security to investors through mechanisms such as partial foreign exchange guarantees, debt swaps for sustainable projects, and green bonds.
- 3. **Innovative financing mechanisms:** Recognition of the broader benefits that cooperatives offer through nature-based solutions in the sociobioeconomy such as ecosystem services, beyond what markets typically value. These are increasingly common in voluntary carbon markets and payment for ecosystem services mechanisms.
- 4. **Microfinance and community finance:** By offering working capital, equipment financing, and trade finance solutions, microfinance institutions enhance market access, strengthen connections between producers and buyers, and facilitate value addition and market integration.

Source: Garrett et al. 2023



### **Scenario of Outcomes**

Based on field research and the scientific literature, we use foresight methodology to depict two scenarios to illustrate the impacts of proposed recommendations. Scenario one focuses solely on financial mechanisms. While in scenario two, all three core recommendations (supportive policy framework, capacity-building initiatives, and financial mechanisms) are implemented highlighting the necessity of a holistic approach.

In scenario one (table 4), relying solely on financial mechanisms such as microfinance, impact investment, green bonds, and carbon finance without supportive policy frameworks and capacity-building initiatives leads to mixed results for cooperatives under the G20's Bioeconomy Initiative. While these financial tools provide capital for cooperatives to enhance bio-based activities, expand operations, and access new markets—thereby boosting competitiveness, productivity, and value involvement—the absence of supportive policies and capacity-building presents significant challenges. Cooperatives might face difficulties in navigating regulations, governance, and acquiring technical expertise, with a risk of financial exclusion due to inadequate collateral or financial literacy. Prioritizing short-term financial gains over long-term sustainability could compromise environmental and social objectives, highlighting the need for a balanced approach that integrates financial incentives with broader socio-economic and environmental goals to fully realize cooperatives' potential in the bio-based sector.



TABLE 4 - Scenario 1 Only financial mechanisms adopted

	Benefits	Challenges and Tradeoffs
Financial	• Mobilization of private	• Limited awareness and
Support	capital for nature-based projects,	understanding of financial
	fostering investment in	mechanisms may impede their
	biodiversity conservation and	effective utilization by cooperatives,
	sustainable development.	stakeholders, and ability to engage
	• Creation of market-based	with investors.
	incentives like carbon pricing,	Absence of supportive policy
	encouraging investments in	frameworks may hinder collaboration
	sustainable land management and	and coordination, limiting
	ecosystem restoration.	opportunities for scaling up nature-
	• Development of public-	based solutions and mobilizing private
	private partnerships, leveraging	capital.
	private sector resources for	• Dependence on financial
	scaling up nature-based solutions	mechanisms without complementary
	in the bioeconomy.	support may lead to a risk of
		overreliance and limit their autonomy
		and resilience in the face of changing
		market conditions or external shocks.
		• Without supportive policies
		and capacity-building efforts, there is a
		risk that financial mechanisms may
		perpetuate colonial-style exploitation,
		as cooperatives remain in low-value-
		added activities.

While scenario one presents benefits, there are tradeoffs. Complex policy frameworks may burden smaller cooperatives with compliance costs and bureaucratic challenges. Capacity-building initiatives may require significant time and resources, with gaps in



training and technical assistance. Over-reliance on external financing poses risks of indebtedness and financial vulnerability.

In scenario two (table 5), all recommendations are adopted, leading to increased participation, capacity, empowerment, and resilience for bioeconomy cooperatives. With supportive policies, strengthened governance, and improved access to resources and capacity-building, cooperatives drive sustainable growth, inclusive development, and environmental stewardship. They enhance competitiveness, expand market access, and contribute to community development, poverty alleviation, and social cohesion. Moreover, they advance nature-based solutions, climate resilience, and biodiversity conservation, shaping a more equitable and environmentally responsible sociobioeconomy.

In conclusion, while financial mechanisms offer important opportunities for mobilizing private capital and financing more sustainable sociobioeconomy GVCs, their effectiveness and impact may be limited without complementary holistic governance approaches that include policy support and capacity-building efforts. It is essential to address these gaps and ensure that cooperatives and other stakeholders have the knowledge, skills, and resources needed to access and utilize innovative financial mechanisms effectively in support of biodiversity conservation, ecosystem restoration, and sustainable development in the sociobioeconomy that supports Brazil's G20 Presidency and the Bioeconomy Initiative's objectives.



TABLE 5 - Scenario 2 All recommendations adopted

	Benefits	Challenges and Tradeoffs
Supportive Policy Framework	<ul> <li>Clear regulatory frameworks enhance cooperative recognition and support, streamlining operations and fostering growth in the bioeconomy.</li> <li>Procurement policies favoring cooperative products broaden market opportunities, driving up demand and revenue for cooperative members.</li> <li>Legal safeguards for cooperative governance and member rights promote transparent decision-making, building trust among members and ensuring stability within cooperatives.</li> </ul>	cooperatives, especially smaller ones, raising operational expenses and limiting flexibility.  Poor alignment or coordination among policy initiatives and agencies can cause
Targeted Capacity Building	<ul> <li>Strengthen operational efficiency, financial management, and profitability within cooperative businesses.</li> <li>Proficiency in sustainable practices equips cooperatives with environmentally friendly methods, boosting productivity while minimizing ecological footprint.</li> <li>Implementation of effective conflict resolution mechanisms and</li> </ul>	



	governance practices fosters cooperative unity, mitigating internal conflicts and bolstering overall performance.	cater to diverse stakeholder needs.
Financial	• Supportive policies and	Overdependence on
Support	capacity-building initiatives	external financing.
	empower cooperatives to utilize	• Emphasizing financial
	financial mechanisms effectively.	gains may prioritize short-term
	• Synergies arise from	profits over long-term
	implementing financial	sustainability.
	mechanisms alongside supportive	• Insufficient risk
	policies and capacity-building	management or financial literacy
	efforts, expanding opportunities for	among cooperative members may
	cooperative engagement in nature-	endanger the sustainability and
	based investments.	viability of cooperative
	• Empowered by these	endeavors.
	measures, cooperatives gain	
	autonomy, resilience, and	
	sustainability, capturing more	
	economic value within the	
	bioeconomy.	



### References

Betti, Luana, Bruno Felin, and Vinicius Almeida. 2024. "3 questões sobre financiamento climático que o Brasil enfrentará à frente do G20 e da COP30," March.

https://www.wribrasil.org.br/noticias/3-questoes-financiamento-climatico-brasil-g20-cop30.

Campos-Silva, João Vitor, and Carlos A. Peres. 2016. "Community-Based Management Induces Rapid Recovery of a High-Value Tropical Freshwater Fishery." *Scientific Reports* 6 (1): 34745. https://doi.org/10.1038/srep34745.

Carbonell, Sergio A. M., Luis Augusto Barbosa Cortez, Luis F. C Madi, Lilian C. Anefalos, Ricardo Baldassin Junior, and Rodrigo L. V. Leal. 2021. "Bioeconomy in Brazil: Opportunities and Guidelines for Research and Public Policy for Regional Development." *Biofuels, Bioproducts and Biorefining* 15 (6): 1675–95. https://doi.org/10.1002/bbb.2263.

Garrett, Rachael, Joice Ferreira, Ricardo Abramovay, Joyce Brandão, Eduardo Brondizio, Ana Euler, Daniel Pinedo, et al. 2023. "Supporting Socio- Bioeconomies of Healthy Standing Forests and Flowing Rivers in the Amazon." Scientific Panel for the Amazon. https://www.theamazonwewant.org/wp-content/uploads/2023/08/230811-PB-Bioeconomy-EN-approved2.pdf.

Paes, Michel Xocaira, João Vitor Campos-Silva, and José Antonio Puppim De Oliveira. 2021. "Integrating Circular Economy in Urban Amazon." *Npj Urban Sustainability* 1 (1): 29. https://doi.org/10.1038/s42949-021-00031-z.

Puppim de Oliveira, José A., Umesh Mukhi, Camilla Quental, and Paulo Jordão de Oliveira Cerqueira Fortes. 2022. "Connecting Businesses and Biodiversity Conservation through Community Organizing: The Case of Babassu Breaker Women in Brazil."



Business Strategy and the Environment 31 (5): 2618–34.

https://doi.org/10.1002/bse.3134.

Simões-Coelho, Marco, Ariane Roder Figueira, and Eduardo Russo. 2023. "Motivations for a Sustainable Ethos: Evidence from the Globally Present Brazilian Multinational Natura &Co." *Environment Systems and Decisions* 43 (3): 321–36.

https://doi.org/10.1007/s10669-022-09890-y.

USAID PCAB, (United States Agency of International Development Partnership for the Conservation of Amazonian Biodiversity). 2022. "Andiroba: The Seed That Generates Income and Enables People to Plan for Their Future." Partnership for the Conservation of Amazon Biodiversity PCAB. 2022. https://pcabhub.org/en-us/news/news-highlights/andiroba-the-seed-that-generates-income-and-enables-people-to-plan-for-their-future.



### **Appendix**

The authors would like to thank and recognize the support of grants #2022/12287-1 and #2023/05865-1, FAPESP as part of the Amazônia+10 project, "Innovation for Creating Sustainable Value: Understanding Global Value Chains in the Amazon." The opinions, hypotheses, conclusions, and recommendations expressed in this material are the responsibility of the author and do not necessarily reflect the views of FAPESP. The authors would like to acknowledge work done by Michel Xocaira Paes on the Pirarucu GVC.





# Let's rethink the world





